

CATARACT CARE CLOSER TO HOME: A DIGITAL-FIRST NHS MODEL

Charles O'Donovan, Pei-Fen Lin
Moorfields Eye Hospital NHS Foundation Trust, London

BACKGROUND

- NHS shift → care closer to home and digital-first models
- Value-Based Healthcare (VBHC) = health outcomes that matter / cost
- Cataract surgery is high-volume, outcome-rich and ideal for pathway redesign

AIM

To evaluate a digital cataract pathway (DCS) delivering:

- Better outcomes
- Improved efficiency
- Reduced hospital dependence

WHAT IS VBHC & IPU?

VBHC focuses on outcomes that matter to patients relative to the cost. **Integrated Practice Units (IPUs)** are multidisciplinary teams delivering the entire care cycle for a condition using data, digital tools and consistent outcome measurement.

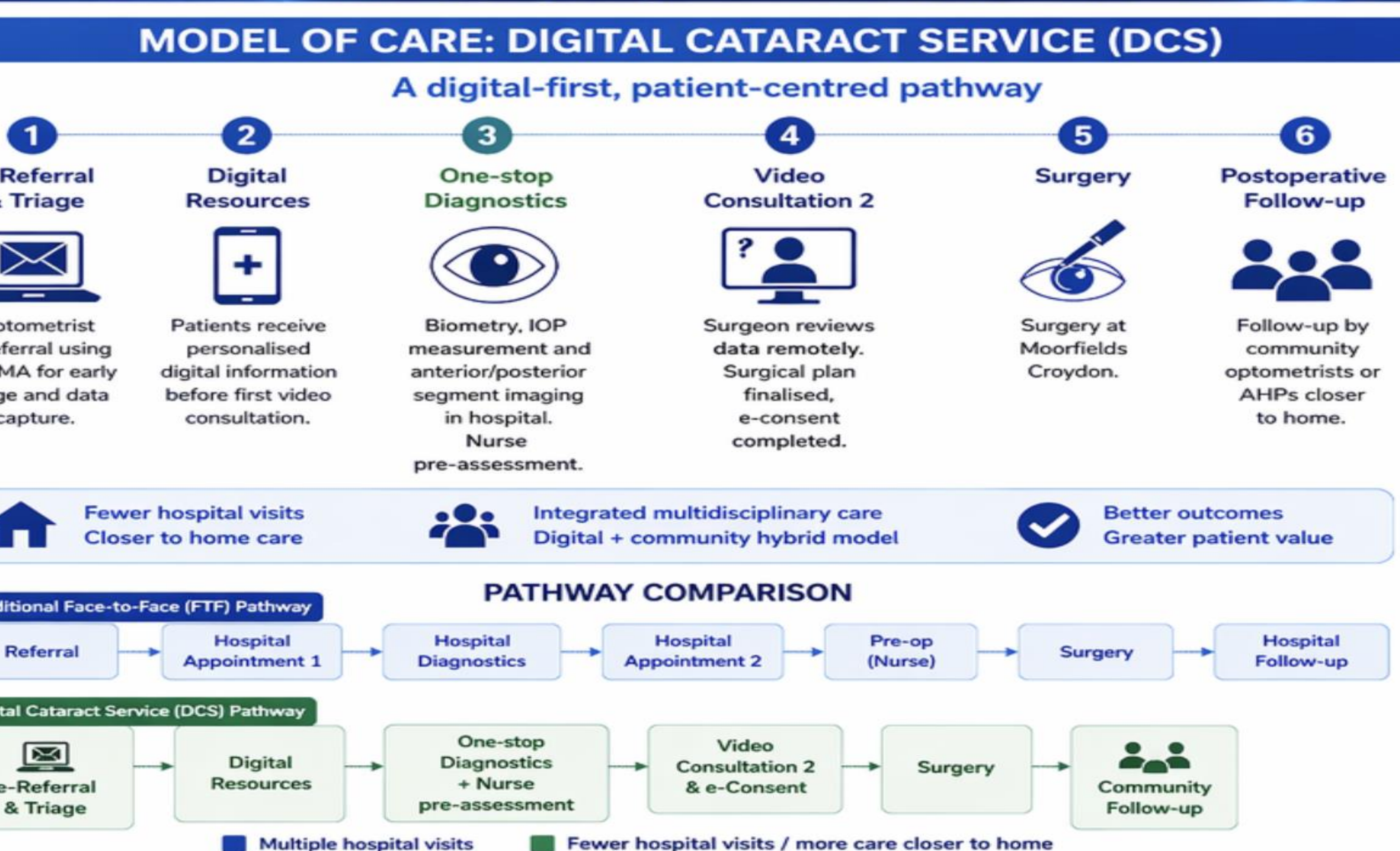
Cataract services are ideal for VBHC at scale.

WHY IT WORKS

-  Integrated Practice Units (IPU)
-  Standardised, protocol-driven care
-  Continuous outcome tracking
-  Digital + community hybrid delivery
-  Improved efficiency without additional clinical space

REFERENCES

- Department of Health and Social Care. Fit for the Future: 10-Year Health Plan for England. London: Department of Health and Social Care. 2025.
- Porter ME, Teisberg EO. Redefining health care. Boston: Harvard Business School Press; 2006.
- Porter ME, Lee TH. The strategy that will fix health care. Harv Bus Rev. 2011;1277:1-18.



KEY RESULTS (n=403)

	96%	Vision improvement (exceeds national standards)
	4%	Postoperative complications (vs 14% national average)
	82%	Conversion to surgery (vs 74% GIRFT average)
	6 → 2 weeks	Referral to appointment time reduced
	~50%	Reduction in total assessment time (1.5 hours)

PATIENT & SYSTEM IMPACT

- ✓ >95% patient satisfaction
- ✓ 57% prefer video consultations
- ✓ Reduced hospital burden & theatre pressures
- ✓ Lower carbon footprint (fewer car journeys)
- ✓ Inclusive – alternatives for non-digital access

FUTURE DIRECTIONS

-  Incorporate PROMs (patient-reported outcomes)
-  System-level support: bundled payments, national benchmarks & best practice sharing
-  Shift from volume-driven targets to value-based care

CONCLUSION

Digital-first cataract pathways deliver better outcomes, faster access and higher patient satisfaction while reducing hospital burden and environmental impact.

The Digital Cataract Service at Moorfields Croydon demonstrates what is possible with VBHC.

Ophthalmology is uniquely positioned to lead NHS transformation towards value-based care.

- Porter ME. What is value in health care?. N Engl J Med. 2010;363:2477-81.
- Porter ME, Lee TH. Why strategy matters now. N Engl J Med. 2015;372:1681-4.
- Royal College of Ophthalmologists. Standards for Virtual Clinics in Glaucoma Care in the NHS Hospital Eye Service. London: RCOphth; 2016.

- Keay L, Lindsley K, Tielsch J, Katz J, Schein O. Routine preoperative medical testing for cataract surgery. Cochrane Database Syst Rev. 2009;15:CD0007293.
- Hoffman JJ, Pelosini L. Telephone follow-up for cataract surgery: feasibility and patient satisfaction study. Int J Health Care Qual Assur. 2016;29:407-16.

- Neslon C, Hanseman B, Shtein R, Huebner C. WAEH Webinar: COVID-19 - PPE & surgical throughput - how to balance both? Available at: www.waeh.org/news/world-association-of-eye-hospitals-newsletter-2020-may-2020-2/. Accessed 10th August 2025.

- Royal College of Ophthalmologists. Standards for virtual clinics in glaucoma care in the NHS Hospital Eye Service. London: RCOphth; 2016.
- Lin PF, Shaha S, Jabbour R, Ting DSJ, Said DG, Biswas S, et al. Virtual clinics in cataract care: a review. Br J Ophthalmol. 2021;105:745-50.